

CORE CAPABILITY DEVELOPMENT SHEETS

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To provide feedback on the Core Capability Development Sheets, please email us at FEMA-TARrequest@fema.dhs.gov.

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PLANNING

MISSION AREA



Description

Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or tactical-level approaches to meet defined objectives.

1. Identify critical objectives during the planning process, provide a complete and integrated picture of the sequence and scope of the tasks to achieve the objectives, and ensure the objectives are implementable within the timeframe contemplated within the plan using available resources for prevention-related plans.
2. Develop and execute appropriate courses of action in coordination with local, state, tribal, territorial, Federal, and private sector entities in order to prevent an imminent terrorist attack within the United States.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog and www.fleetc.gov/training-catalog.

COURSE	DELIVERY	DURATION
AWR-122: Law Enforcement Prevention and Deterrence of Terrorist Acts	Mobile/Non-Resident	16 Hours
E0103: Planning: Emergency Operations	Mobile/Non-Resident, Residential	16 Hours
E0197: Integrating Access and Functional Needs into Emergency Planning	Mobile/Non-Resident, Residential	14 Hours
E0361: Multi-Hazard Emergency Planning for Schools	Residential	26 Hours
MGT-418: Readiness: Training Identification Preparedness Planning	Mobile/Non-Resident	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Implement operational prevention plans that dictate the roles and responsibilities and the sequence and scope of tasks needed to prevent an incident across a (#)-square-mile area with (#) residents within (#) minutes of notification of an imminent, credible terrorist threat.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Planning Section Chief (Type 3)	Position Qualification	Incident Management
EOC Planning Section Chief	Resource Typing Definition	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Prevention Framework at www.fema.gov/national-prevention-framework.

- ▶ Joint Terrorism Task Forces—FBI-led multijurisdictional task forces established to conduct terrorism-related investigations and based in 103 cities nationwide.
- ▶ Neighboring jurisdictions—Such as planning organizations, Urban Area Security Initiatives, regional planning councils, and other community planning and/or coordinating bodies; can provide information specific to your geographic location that may help your efforts.
- ▶ State and Major Urban Area Fusion Centers—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal; state, local, tribal, territorial; and private sector partners.

Additional Information

- ▶ National Criminal Intelligence Resource Center: www.ncirc.gov
- ▶ National Fusion Center Association: <https://nfcausa.org/>

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



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For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



PUBLIC INFORMATION AND WARNING

MISSION AREA



Description

Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard, as well as the actions being taken and the assistance being made available, as appropriate.

1. Share prompt and actionable messages, to include National Terrorism Advisory System alerts, with the public and other stakeholders, as appropriate, to aid in the prevention of imminent or follow-on terrorist attacks, consistent with the timelines specified by existing processes and protocols.
2. Provide public awareness information to inform the general public on how to identify and provide terrorism-related information to the appropriate law enforcement authorities, thereby enabling the public to act as a force multiplier in the prevention of imminent or follow-on acts of terrorism.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog and www.fletc.gov/training-catalog.

COURSE	DELIVERY	DURATION
AWR-122: Law Enforcement Prevention and Deterrence of Terrorist Acts	Mobile/Non-Resident	16 Hours
AWR-209: Dealing with the Media: A Short Course for Rural First Responders	Mobile/Non-Resident	6 Hours
E0105: Public Information and Warning	Mobile/Non-Resident, Residential	16 Hours
E0388: Advanced Public Information Officer	Mobile/Non-Resident, Residential	40 Hours
G0289: Public Information Officer Awareness Training	Indirect	7 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Deliver reliable and actionable information, including National Terrorism Advisory System alerts, to (#) residents, including individuals with disabilities and those with access and functional needs or limited English proficiency, across a (#)-square-mile area within (#) minutes of notification of a credible, imminent terrorist threat.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Electronic Boards, Arrow Boards	Resource Typing Definition	Public Works

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Prevention Framework at www.fema.gov/national-prevention-framework.

- ▶ Agency/office responsible for emergency alerts—Public communication tools are used to disseminate information about serious emergencies. These include the Emergency Alert System, Wireless Emergency Alerts, the Integrated Public Alert & Warning System, and others.
- ▶ National Terrorism Advisory System—Disseminates information on the risk of terrorist attacks to local, state, tribal, territorial, and Federal authorities, critical infrastructure owners and operators, and the public.
- ▶ State and Major Urban Area Fusion Centers—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal; state, local, tribal, territorial; and private sector partners.

Additional Information

- ▶ FEMA Integrated Public Alert & Warning System: www.fema.gov/integrated-public-alert-warning-system
- ▶ National Criminal Intelligence Resource Center: www.ncirc.gov
- ▶ National Terrorism Advisory System: www.dhs.gov/national-terrorism-advisory-system

Validating

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- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



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OPERATIONAL COORDINATION

MISSION AREA



Description

Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of Core Capabilities.

1. Execute operations with functional and integrated communications among appropriate entities to prevent initial or follow-on terrorist attacks within the United States in accordance with established protocols.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog and www.fletc.gov/training-catalog.

COURSE	DELIVERY	DURATION
AWR-122: Law Enforcement Prevention and Deterrence of Terrorist Acts	Mobile/Non-Resident	16 Hours
IS0100.b: Introduction to the Incident Command System, ICS 100	Online/Distance Learning	3 Hours
MGT-360: Incident Command: Capabilities, Planning, and Response Actions for All Hazards	Mobile/Non-Resident, Residential	24 Hours
PER-221: WMD Tactical Operations	Mobile/Non-Resident	40 Hours
PER-335: Critical Decision Making for Complex Coordinated Attacks	Mobile/Non-Resident	16 Hours
PER-340: Active Threat Integrated Response Course (ATIRC)	Mobile/Non-Resident	24 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Establish unified command structures to coordinate prevention activities with all (#) relevant local law enforcement and all (#) relevant state and Federal agencies within (#) minutes of notification of a credible threat.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Incident Management Team	Resource Typing Definition	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Prevention Framework at www.fema.gov/national-prevention-framework.

- ▶ Joint Terrorism Task Forces—FBI-led multijurisdictional task forces established to conduct terrorism-related investigations and based in 103 cities nationwide.
- ▶ Nationwide Suspicious Activity Reporting Initiative—Collaborative effort led by DHS and the FBI, in partnership with local, state, tribal, territorial, and Federal law enforcement and homeland security partners.
- ▶ State and Major Urban Area Fusion Centers—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal; state, local, tribal, territorial; and private sector partners.

Additional Information

- ▶ National Criminal Intelligence Resource Center: www.ncirc.gov
- ▶ National Fusion Center Association: <https://nfcausa.org>

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



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INTELLIGENCE AND INFORMATION SHARING

MISSION AREA



Description

Provide timely, accurate, and actionable information resulting from the planning, direction, collection, exploitation, processing, analysis, production, dissemination, evaluation, and feedback of available information concerning physical and cyber threats to the United States, its people, property, or interests; the development, proliferation, or use of WMDs; or any other matter bearing on U.S. national or homeland security by local, state, tribal, territorial, Federal, and other stakeholders. Information sharing is the ability to exchange intelligence, information, data, or knowledge among government or private sector entities, as appropriate.

1. Anticipate and identify emerging and/or imminent threats through the intelligence cycle.
2. Share relevant, timely, and actionable information and analysis with local, state, tribal, territorial, Federal, private sector, and international partners and develop and disseminate appropriate classified/unclassified products.
3. Ensure local, state, tribal, territorial, Federal, and private sector partners possess or have access to a mechanism to submit terrorism-related information and/or suspicious activity reports to law enforcement.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog and www.fletc.gov/training-catalog.

COURSE	DELIVERY	DURATION
AWR-122: Law Enforcement Prevention and Deterrence of Terrorist Acts	Mobile/Non-Resident	16 Hours
AWR-219: Site Protection through Observational Techniques (SPOT)	Mobile/Non-Resident	4 Hours
AWR-315: Criminal Intelligence Analysis Essentials	Mobile/Non-Resident	20 Hours
AWR-325: Site Protection and Document Screening Techniques	Direct/Mobile/ Non-Resident	4 Hours
MGT-401: Planning and Intervention for Gangs, Hate and Terrorist Groups in Rural Jails and Prisons	Mobile/Non-Resident	8 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Establish information and intelligence-gathering priorities, identify and gather assets to support these priorities, and disseminate appropriate intelligence products to all (#) relevant local, state, and Federal partners within (#) minutes of notification of a credible threat.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Fusion Liaison Officer	Position Qualification	Law Enforcement Operations

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Prevention Framework at www.fema.gov/national-prevention-framework.

- ▶ Joint Counterterrorism Assessment Team—Consists of state, local, tribal, and territorial first responders and public safety professionals from around the country, working side by side with Federal intelligence analysts to research, produce, and disseminate counterterrorism intelligence.
- ▶ State and Major Urban Area Fusion Centers—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal; state, local, tribal, territorial; and private sector partners.
- ▶ FBI Field Office and/or Joint Terrorism Task Force—Highly trained, locally based investigators, analysts, linguists, SWAT experts, and other specialists from dozens of U.S. law enforcement and intelligence agencies.
- ▶ The United States Attorneys, Anti-Terrorism Advisory Council for your area—Law enforcement and government officials whose agencies are involved in the anti-terrorism effort.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Federal Law Enforcement Training Centers: www.fletc.gov
- ▶ Joint Counterterrorism Assessment Team Intelligence Guide for First Responders: www.dhs.gov/sites/default/files/publications/jcat-intelligence-guide-first-responders.pdf
- ▶ National Criminal Intelligence Resource Center: www.ncirc.gov



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INTERDICTION AND DISRUPTION

MISSION AREA



Description

Delay, divert, intercept, halt, apprehend, or secure threats and/or hazards.

1. Maximize our ability to interdict specific conveyances, cargo, and persons associated with an imminent terrorist threat or act in the land, air, and maritime domains to prevent entry into the United States or to prevent an incident from occurring in the Nation.
2. Conduct operations to render safe and dispose of CBRNE hazards in multiple locations and in all environments, consistent with established protocols.
3. Prevent terrorism financial/material support from reaching its target, consistent with established protocols.
4. Prevent terrorist acquisition of and the transfer of CBRNE materials, precursors, and related technology, consistent with established protocols.
5. Conduct tactical counterterrorism operations in multiple locations and in all environments.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog and www.fletc.gov/training-catalog.

COURSE	DELIVERY	DURATION
AWR-122: Law Enforcement Prevention and Deterrence of Terrorist Acts	Mobile/Non-Resident	16 Hours
AWR-219: Site Protection through Observational Techniques (SPOT)	Mobile/Non-Resident	4 Hours
AWR-315: Criminal Intelligence Analysis Essentials	Mobile/Non-Resident	20 Hours
AWR-355-W: Community-led Action in Response to Violent Extremism	Online/Distance Learning	4 Hours
PER-227: Advanced Tactical Operations: WMD Interdiction	Mobile/Non-Resident	24 Hours
PER-275: Law Enforcement Active Shooter Emergency Response (LASER)	Mobile/Non-Resident	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Support tactical counterterrorism operations across a (#)-square-mile area within (#) minutes of notification of a credible threat.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Law Enforcement Aviation—Helicopters—Patrol & Surveillance	Resource Typing Definition	Law Enforcement Operations
SWAT/Tactical Teams	Resource Typing Definition	Law Enforcement Operations

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Prevention Framework at www.fema.gov/national-prevention-framework.

- ▶ Joint Terrorism Task Forces—FBI-led multijurisdictional task forces established to conduct terrorism-related investigations and based in 103 cities nationwide.
- ▶ State and Major Urban Area Fusion Centers—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal; state, local, tribal, territorial; and private sector partners.
- ▶ FBI Field Office and/or Joint Terrorism Task Force—Highly trained, locally based investigators, analysts, linguists, SWAT experts, and other specialists from dozens of U.S. law enforcement and intelligence agencies.

Additional Information

- ▶ Joint Counterterrorism Assessment Team Intelligence Guide for First Responders: www.dhs.gov/sites/default/files/publications/jcat-intelligence-guide-first-responders.pdf
- ▶ National Criminal Intelligence Resource Center: www.ncirc.gov
- ▶ Nationwide SAR Initiative: <https://nsi.ncirc.gov>

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



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SCREENING, SEARCH, AND DETECTION

MISSION AREA



Description

Identify, discover, or locate threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic examinations and assessments, biosurveillance, sensor technologies, or physical investigation and intelligence.

1. Maximize the screening of targeted cargo, conveyances, mail, baggage, and people associated with an imminent terrorist threat or act using technical, non-technical, intrusive, or non-intrusive means.
2. Initiate operations immediately to locate persons and networks associated with an imminent terrorist threat or act.
3. Conduct CBRNE search/detection operations in multiple locations and in all environments, consistent with established protocols.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog and www.fletc.gov/training-catalog.

COURSE	DELIVERY	DURATION
AWR-122: Law Enforcement Prevention and Deterrence of Terrorist Acts	Mobile/Non-Resident	16 Hours
AWR-219: Site Protection through Observational Techniques (SPOT)	Mobile/Non-Resident	4 Hours
AWR-304-W: Shopping Center Security Terrorism Awareness Training Program, Web-Based	Online/Distance Learning	5 Hours
PER-200: Field Force Operations	Mobile/Non-Resident, Residential	24 Hours
PER-318: Preventive Radiological Nuclear Detection Team Operations	Mobile/Non-Resident	32 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Initiate maximum screening operations of cargo, conveyances, mail, baggage, and people associated with a credible terrorist attack at all (#) ports of entry within (#) minutes of receiving actionable intelligence.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.pretoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Law Enforcement Aviation—Helicopters—Patrol & Surveillance	Resource Typing Definition	Law Enforcement Operations
Law Enforcement Observation Aircraft (Fixed-Wing)	Resource Typing Definition	Law Enforcement Operations

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Prevention Framework at www.fema.gov/national-prevention-framework.

- ▶ Information Sharing and Analysis Centers—Gather and share information and analysis for many private sectors, subsectors, and other groups and facilitate sharing of information between government and the private sector.
- ▶ Sector Coordinating Councils—Private sector councils consisting of owners and operators that interact on a wide range of sector-specific strategies, policies, activities, and issues.
- ▶ U.S. Customs and Border Patrol—Working with the trade community, programs like the Container Security Initiative and the Customs-Trade Partnership Against Terrorism help to increase security and safeguard the world's trade industry.

Validating

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- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Health Threats Resilience Programs: www.dhs.gov/health-threats-resilience-division
- ▶ National Criminal Intelligence Resource Center: www.ncirc.gov
- ▶ U.S. Customs and Border Patrol: www.cbp.gov/border-security/ports-entry



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FORENSICS AND ATTRIBUTION

MISSION AREA



Description

Conduct forensic analysis and attribute terrorist acts (including the means and methods of terrorism) to their source, to include forensic analysis as well as attribution for an attack and for the preparation for an attack, in an effort to prevent initial or follow-on acts and/or swiftly develop counteroptions.

1. Prioritize physical evidence collection and analysis to assist in preventing initial or follow-on terrorist acts.
2. Prioritize chemical, biological, radiological, nuclear, and explosive (CBRNE) material (bulk and trace) collection and analysis to assist in preventing initial or follow-on terrorist acts.
3. Prioritize biometric collection and analysis to assist in preventing initial or follow-on terrorist acts.
4. Prioritize digital media, network exploitation, and cyber technical analysis to assist in preventing initial or follow-on terrorist acts.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog and www.fletc.gov/training-catalog.

COURSE	DELIVERY	DURATION
AWR-103: Crime Scene Management for CBRNE Incidents (CSM)	Mobile/Non-Resident, Residential	8 Hours
PER-201: Evidence Collection in a Hazardous Materials Environment	Mobile/Non-Resident, Residential	32 Hours
PER-220: Emergency Response to Domestic Biological Incidents	Mobile/Non-Resident	16 Hours
PER-222: Public Safety WMD Response—Sampling Techniques and Guidelines	Mobile/Non-Resident	24 Hours
PER-228: Advanced Forensic Investigations for Hazardous Environments	Mobile/Non-Resident	32 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Support CBRNE evidence collection across a (#)-square-mile area within (#) minutes of the conclusion of a terrorist incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Epidemiology Team Leader	Position Qualification	Medical and Public Health

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Prevention Framework at www.fema.gov/national-prevention-framework.

- ▶ **Laboratory Services**—Includes testing for biological/medical samples, environmental samples, DNA samples, CBRNE samples, and others.
- ▶ **State and Major Urban Area Fusion Centers**—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal; state, local, tribal, territorial; and private sector partners.
- ▶ **U.S. science and technology institutions**—Colleges and university programs, other research institutions, modeling/historical information, and subject matter experts.

Additional Information

- ▶ Federal Bureau of Investigation Laboratory Services: www.fbi.gov/services/laboratory
- ▶ National Institute of Standards and Technology—Forensic Science: www.nist.gov/topics/forensic-science

Validating

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- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

BUILD AND SUSTAIN THE CORE CAPABILITY



PLANNING

MISSION AREA



Description

Conduct a systematic process engaging the whole community, as appropriate, in the development of executable strategic, operational, and/or tactical-level approaches to meet defined objectives.

1. Develop protection plans that identify critical objectives based on planning requirements, provide a complete and integrated picture of the sequence and scope of the tasks to achieve the planning objectives, and implement planning requirements within the timeframe contemplated within the plan using available resources for protection-related plans.
2. Implement, exercise, and maintain plans to ensure continuity of operations.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-213: Critical Infrastructure Security and Resilience Awareness	Mobile	8 Hours
E0103: Planning: Emergency Operations	Mobile/Non-Resident, Residential	16 Hours
E0197: Integrating Access and Functional Needs into Emergency Planning	Mobile/Non-Resident, Residential	14 Hours
E0550: Continuity of Operations Planning	Mobile/Non-Resident, Residential	18 Hours
MGT-414: Advanced Critical Infrastructure Protection	Mobile	8 Hours



FEMA

The National Preparedness Goal defines the 32 Core Capabilities and can be found at <http://www.fema.gov/national-preparedness-goal>.

BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Ensure protection and/or sector-specific plans for all (#) state-owned or -operated critical infrastructure assets are reviewed and updated every (#) year(s) in accordance with Federal, state, and local requirements.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Planning Section Chief (Type 3)	Position Qualification	Incident Management
EOC Planning Section Chief	Resource Typing Definition	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ Information Sharing and Analysis Centers—Gather and share information and analysis for many private sectors, subsectors, and other groups and facilitate sharing of information between government and the private sector.
- ▶ Protective Security Advisors—Regionally located Department of Homeland Security subject matter experts who engage with government and the private sector stakeholder community to protect the Nation's critical infrastructure.
- ▶ Sector Coordinating Councils—Private sector councils consisting of owners and operators that interact on a wide range of sector-specific strategies, policies, activities, and issues.

Additional Information

- ▶ National Council of Information Sharing and Analysis Centers: www.nationalisacs.org/
- ▶ National Infrastructure Protection Plan: www.dhs.gov/national-infrastructure-protection-plan

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



PUBLIC INFORMATION AND WARNING

MISSION AREA



Description

Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard and, as appropriate, the actions being taken and the assistance being made available.

1. Use effective and accessible indication and warning systems to communicate significant hazards to involved operators, security officials, and the public (including alerts, detection capabilities, and other necessary and appropriate assets).

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-209: Dealing with the Media: A Short Course for Rural First Responders	Mobile/Non-Resident	6 Hours
E0105: Public Information and Warning	Mobile/Non-Resident, Residential	16 Hours
E0388: Advanced Public Information Officer	Mobile/Non-Resident, Residential	40 Hours
IS-251: Integrated Public Alert and Warning System (IPAWS) for Alerting Authorities	Online/Distance Learning	2 Hours
MGT-318: Public Information in an All-Hazards Incident	Mobile/Non-Resident	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Test public information and warning system(s) used to communicate to (#) residents, including individuals with disabilities and those with access or functional needs or limited English proficiency, across a (#)-square-mile area every (#) month(s).

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Public Information Officer (Type 3)	Position Qualification	Public Works
Electronic Boards, Arrow Boards	Resource Typing Definition	Public Works

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ Agency/office responsible for emergency alerts—Public communication tools used to disseminate information about serious emergencies. These include the Emergency Alert System, Wireless Emergency Alerts, the Integrated Public Alert & Warning System, and others.
- ▶ Information Sharing and Analysis Centers—Gather and share information and analysis for many private sectors, subsectors, and other groups and facilitate sharing of information between government and the private sector.
- ▶ State and Major Urban Area Fusion Centers—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal, state, local, tribal, territorial, and private sector partners.

Additional Information

- ▶ FEMA Integrated Public Alert & Warning System: www.fema.gov/integrated-public-alert-warning-system
- ▶ National Council of Information Sharing and Analysis Centers: www.nationalisacs.org

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



OPERATIONAL COORDINATION

MISSION AREA



Description

Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of Core Capabilities.

1. Establish and maintain partnership structures among Protection elements to support networking, planning, and coordination.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-213: Critical Infrastructure Security and Resilience Awareness	Mobile	8 Hours
G0400: ICS 400: Advanced Incident Command System for Command and General Staff-Complex Incidents	Indirect	16 Hours
IS0100.b: Introduction to the Incident Command System, ICS 100	Online/Distance Learning	3 Hours
IS-913.A: Critical Infrastructure Security and Resilience: Achieving Results through Partnership and Collaboration	Online/Distance Learning	2 Hours
IS-921.A: Implementing Critical Infrastructure Security and Resilience	Online/Distance Learning	3 Hours
MGT-414: Advanced Critical Infrastructure Protection	Mobile/Non-Resident	8 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Evaluate the effectiveness of mechanisms and protocols that coordinate activities to ensure unity of effort between all (#) relevant law enforcement and all (#) relevant state and Federal agencies every (#) month(s).

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Incident Management Team	Resource Typing Definition	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ Protective Security Advisors—Regionally located Department of Homeland Security subject matter experts who engage with government and the private sector stakeholder community to protect the Nation's critical infrastructure.
- ▶ Sector Coordinating Councils—Private sector councils consisting of owners and operators that interact on a wide range of sector-specific strategies, policies, activities, and issues.
- ▶ State, Local, Tribal, and Territorial Government Coordinating Council—Engages government partners in national critical infrastructure security and resilience efforts and provides an organizational structure to coordinate across jurisdictions on State and local government guidance, strategies, and programs.

Additional Information

- ▶ National Incident Management System: www.fema.gov/national-incident-management-system
- ▶ National Infrastructure Protection Plan: www.dhs.gov/national-infrastructure-protection-plan
- ▶ Protective Security Advisor Program: www.dhs.gov/protective-security-advisors

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



INTELLIGENCE AND INFORMATION SHARING

MISSION AREA



Description

Provide timely, accurate, and actionable information resulting from the planning, direction, collection, exploitation, processing, analysis, production, dissemination, evaluation, and feedback of available information concerning threats to the United States, its people, property, or interests; the development, proliferation, or use of WMDs; or any other matter bearing on U.S. national or homeland security by local, state, tribal, territorial, Federal, and other stakeholders. Information sharing is the ability to exchange intelligence, information, data, or knowledge among government or private sector entities, as appropriate.

1. Anticipate and identify emerging and/or imminent threats through the intelligence cycle.
2. Share relevant, timely, and actionable information and analysis with local, state, tribal, territorial, Federal, private sector, and international partners, and develop and disseminate appropriate classified/unclassified products.
3. Provide local, state, tribal, territorial, Federal, and private sector partners with or access to a mechanism to submit terrorism-related information and/or suspicious activity reports to law enforcement.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-160-W: Terrorism Awareness for Emergency First Responders, Web-Based	Mobile/Non-Resident	4 Hours
IS0042: Social Media in Emergency Management	Online/Distance Learning	3 Hours
MGT-401: Planning and Intervention for Gangs, Hate and Terrorist Groups in Rural Jails and Prisons	Mobile/Non-Resident	8 Hours
PER-219: A Prepared Jurisdiction: Integrated Response to a CBRNE Incident	Mobile/Non-Resident	20 Hours
PER-227: Advanced Tactical Operations: WMD Interdiction	Mobile/Non-Resident	24 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Review the effectiveness of intelligence and information sharing mechanisms that collect, integrate, and share information with all (#) relevant local law enforcement and state and Federal agencies every (#) months.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Fusion Liaison Officer	Position Qualification	Law Enforcement Operations

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ **Homeland Security Information Network (HSIN)**—Federal, state, local, tribal, territorial, international, and private sector partners use HSIN to analyze data, send alerts and notices, and share information.
- ▶ **Information Sharing and Analysis Centers**—Gather and share information and analysis for many private sectors, subsectors, and other groups and facilitate sharing of information between government and the private sector.
- ▶ **State and Major Urban Area Fusion Centers**—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal, state, local, tribal, territorial, and private sector partners.

Additional Information

- ▶ Department of Homeland Security Information Network: www.dhs.gov/hsin-critical-infrastructure
- ▶ National Council of Information Sharing and Analysis Centers: www.nationalisacs.org
- ▶ The Institute for Science and International Security: www.isis-online.org

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



INTERDICTION AND DISRUPTION

MISSION AREA



Description

Delay, divert, intercept, halt, apprehend, or secure threats and/or hazards.

1. Deter, detect, interdict, and protect against domestic and transnational criminal and terrorist activities that threaten the security of the homeland across key operational activities and critical infrastructure sectors.

2. Intercept the malicious movement and acquisition/transfer of chemical, biological, radiological, nuclear, and explosive (CBRNE) materials and related technologies.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-122: Law Enforcement Prevention and Deterrence of Terrorist Acts	Mobile/Non-Resident	16 Hours
AWR-219: Site Protection through Observational Techniques	Direct/Mobile/Non-Resident	4 Hours
AWR-315: Criminal Intelligence Analysis Essentials	Direct/Mobile/Non-Resident	20 Hours
AWR-355-W: Community-led Action in Response to Violent Extremism	Web-Based Training	4 Hours
PER-227: Advanced Tactical Operations: WMD Interdiction	Mobile/Non-Resident	24 Hours
PER-275: Law Enforcement Active Shooter Emergency Response (LASER)	Direct/Mobile/Non-Resident	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Establish and continually update procedures and protocols for securing all (#) international ports of entry within (#) hour(s) of identifying a threat or hazard.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.pretoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Law Enforcement Aviation—Helicopters—Patrol & Surveillance	Resource Typing Definition	Law Enforcement Operations
Law Enforcement Patrol Team (Strike Team)	Resource Typing Definition	Law Enforcement Operations

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ State law enforcement, local law enforcement, and public safety offices—Valuable information and data, specialized resources, threat assessments, and subject matter experts.
- ▶ Protective Security Advisors—Regionally located Department of Homeland Security subject matter experts who engage with government and the private sector stakeholder community to protect the Nation's critical infrastructure.
- ▶ State and Major Urban Area Fusion Centers—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal, state, local, tribal, territorial, and private sector partners.

Additional Information

- ▶ National Infrastructure Protection Plan: www.dhs.gov/national-infrastructure-protection-plan
- ▶ Protective Security Advisor Program: www.dhs.gov/protective-security-advisors
- ▶ The Institute for Science and International Security: www.isis-online.org

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://pretoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



SCREENING, SEARCH, AND DETECTION

MISSION AREA



Description

Identify, discover, or locate threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic examinations and assessments, biosurveillance, sensor technologies, or physical investigation and intelligence.

1. Screen cargo, conveyances, mail, baggage, and people using information-based and physical screening technology and processes.
2. Detect WMD, traditional, and emerging threats and hazards of concern using:
 - a. A laboratory diagnostic capability and the capacity for food, agricultural (plant/animal), environmental, medical products, and clinical samples
 - b. Biosurveillance systems
 - c. CBRNE detection systems
 - d. Trained healthcare, emergency medical, veterinary, and environmental laboratory professionals

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-144: Port and Vessel Security for Public Safety and Maritime Personnel	Mobile/Non-Resident	8 Hours
AWR-219: Site Protection through Observational Techniques	Direct/Mobile/ Non-Resident	4 Hours
AWR-304-W: Shopping Center Security Terrorism Awareness Training Program, Web-Based	Online/Distance Learning	5 Hours
IS0914: Surveillance Awareness: What You Can Do	Online/Distance Learning	1 Hour
PER-300: Personal Radiation Detector (PRD) Refresher	Mobile/Non-Resident	4 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Continuously conduct screening, search, and detection operations, including CBRNE detection operations, at (#) land and (#) maritime ports of entry.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Law Enforcement Aviation—Helicopters—Patrol & Surveillance	Resource Typing Definition	Law Enforcement Operations
Law Enforcement Observation Aircraft (Fixed-Wing)	Resource Typing Definition	Law Enforcement Operations

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ Airport and air carrier providers—Logistics information and movement of goods and people.
- ▶ Freight and passenger rail providers—Logistics information and movement of goods and people, especially high-tonnage resources.
- ▶ State law enforcement, local law enforcement, and public safety offices—Valuable information and data, specialized resources, threat assessments, and subject matter experts.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Health Threats Resilience Programs: www.dhs.gov/health-threats-resilience-division
- ▶ U.S. Customs and Border Patrol: www.cbp.gov/border-security/ports-entry



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



ACCESS CONTROL AND IDENTITY VERIFICATION

MISSION AREA



Description

Apply and support necessary physical, technological, and cyber measures to control admittance to critical locations and systems.

1. Implement and maintain protocols to verify identity and authorize, grant, or deny physical and cyber access to specific locations, information, and networks.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-167: Sport Event Risk Management	Mobile/Non-Resident	14 Hours
AWR-173-W: Information Security Basics, Web-Based Online/Distance Learning	Web-Based Online/ Distance Learning	13 Hours
IS-913.A: Critical Infrastructure Security and Resilience: Achieving Results through Partnership and Collaboration	Online/Distance Learning	2 Hours
IS-921.A: Implementing Critical Infrastructure Security and Resilience	Online/Distance Learning	3 Hours
MGT335-W: Event Security Planning for Public Safety Professionals, Web-Based	Online/Distance Learning	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Every (#) month(s), test, review, and/or revise security procedures of all (#) state-owned or -operated critical infrastructure facilities to prevent unauthorized physical access.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Law Enforcement Patrol Team (Strike Team)	Resource Typing Definition	Law Enforcement Operations

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ Protective Security Advisors—Regionally located Department of Homeland Security subject matter experts who engage with government and the private sector stakeholder community to protect the Nation's critical infrastructure.
- ▶ Sector Coordinating Councils—Private sector councils consisting of owners and operators that interact on a wide range of sector-specific strategies, policies, activities, and issues.
- ▶ State law enforcement, local law enforcement, and public safety offices—Valuable information and data, specialized resources, threat assessments, and subject matter experts.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ National Infrastructure Protection Plan: www.dhs.gov/national-infrastructure-protection-plan
- ▶ North American Security Products Organization: www.naspo.info
- ▶ Protective Security Advisor Program: www.dhs.gov/protective-security-advisors



For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.

BUILD AND SUSTAIN THE CORE CAPABILITY



CYBERSECURITY

MISSION AREA



Description

Protect (and, if needed, restore) electronic communications systems, information, and services from damage, unauthorized use, and exploitation.

1. Implement risk-informed guidelines, regulations, and standards to ensure the security, reliability, integrity, and availability of critical information, records, and communications systems and services through collaborative cybersecurity initiatives and efforts.
2. Implement and maintain procedures to detect malicious activity and to conduct technical and investigative-based countermeasures, mitigations, and operations against malicious actors to counter existing and emerging cyber-based threats, consistent with established protocols.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-135: Promoting Community Cyber Security	Mobile/Non-Resident	6 Hours
AWR-136: Essentials of Community Cyber Security	Mobile/Non-Resident	4 Hours
MGT-384: Community Preparedness for Cyber Incidents	Mobile/Non-Resident	12 Hours
MGT-452: Physical and Cybersecurity for Critical Infrastructure	Mobile/Non-Resident	8 Hours
MGT-456: Integration of Cybersecurity Personnel into the Emergency Operations Center for Cyber Incidents	Mobile/Non-Resident	24 Hours
PER-256: Comprehensive Cyberterrorism Defense (CCD)	Mobile/Non-Resident	36 Hours
PER-257: Cyberterrorism First Responder (CFR)	Mobile/Non-Resident	36 Hours



FEMA

The National Preparedness Goal defines the 32 Core Capabilities and can be found at <http://www.fema.gov/national-preparedness-goal>.

BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Review intrusion detection reports, suspicious activity reports, audit logs, vulnerability scans, or the appropriate equivalent for all (#) critical systems on a (weekly/monthly) basis.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Cyber Incident Responder	Position Qualification	Cybersecurity
Supervisory Control and Data Acquisition Controller Specialist	Position Qualification	Cybersecurity

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ **Cyber Security Advisors**—Regionally located Department of Homeland Security personnel that offer immediate and sustained assistance to prepare and protect state, local, tribal, territorial, and private entities to promote resilience of key cyber infrastructures.
- ▶ **Multi-State Information Sharing & Analysis Center**—Improve the overall cyber security posture of state, local, tribal, and territorial governments.
- ▶ **State and Major Urban Area Fusion Centers**—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal, state, local, tribal, territorial, and private sector partners.

Additional Information

- ▶ National Council of Information Sharing and Analysis Centers: www.nationalisacs.org/
- ▶ National Cyber Awareness System: www.us-cert.gov/ncas



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Cyber Storm Exercise Series:** Strengthens cyber preparedness in the public and private sectors. <https://www.dhs.gov/cyber-storm>. To participate, contact CEP@hq.dhs.gov.
- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



PHYSICAL PROTECTIVE MEASURES

MISSION AREA



Description

Implement and maintain risk-informed countermeasures and policies protecting people, borders, structures, materials, products, and systems associated with key operational activities and critical infrastructure sectors.

1. Identify, assess, and mitigate vulnerabilities to incidents through the deployment of physical protective measures.
2. Deploy protective measures commensurate with the risk of an incident and balanced with the complementary aims of enabling commerce and maintaining the civil rights of citizens.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-340: Protective Measures Awareness VILT (Office for Bombing Prevention)	Online/Distance Learning	1 Hour
MGT-335-W: Event Security Planning for Public Safety Professionals, Web-Based	Online/Distance Learning	16 Hours
MGT-452: Physical and Cybersecurity for Critical Infrastructure	Mobile/Non-Resident	8 Hours
PER-320: Personal Protective Measures for Biological Events	Mobile/Non-Resident, Residential	8 Hours
PER-336: Protective Measures Course	Mobile/Non-Resident, Residential	7 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Complete reviews and/or tests of physical protections, security countermeasures, and policies at all (#) state-owned or -operated critical infrastructure facilities every (#) months.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Plans Examiner I/II	Position Qualification	Fire/Hazardous Materials

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ Key strategic personal protective equipment providers—Manufacturers and distributors of security, medical, and safety resources.
- ▶ Protective Security Advisors—Regionally located Department of Homeland Security subject matter experts who engage with government and the private sector stakeholder community to protect the Nation's critical infrastructure.
- ▶ State law enforcement, local law enforcement, and public safety offices—Valuable information and data, specialized resources, threat assessments, and subject matter experts.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ National Infrastructure Protection Plan: www.dhs.gov/national-infrastructure-protection-plan
- ▶ North American Security Products Organization: www.naspo.info
- ▶ Protective Security Advisor Program: www.dhs.gov/protective-security-advisors



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



RISK MANAGEMENT FOR PROTECTION PROGRAMS AND ACTIVITIES

MISSION AREA



Description

Identify, assess, and prioritize risks to inform Protection activities, countermeasures, and investments.

1. Ensure critical infrastructure sectors and Protection elements have and maintain risk assessment processes to identify and prioritize assets, systems, networks, and functions.
2. Ensure operational activities and critical infrastructure sectors have and maintain appropriate threat, vulnerability, and consequence tools to identify and assess threats, vulnerabilities, and consequences.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
IS0915: Protecting Critical Infrastructure Against Insider Threats	Online/Distance Learning	1 Hour
IS0921.a: Implementing Critical Infrastructure Security and Resilience and Critical Infrastructure Security and Resilience Toolkit	Online/Distance Learning	3 Hours
MGT-414: Advanced Critical Infrastructure Protection	Mobile/Non-Resident	8 Hours
MGT-418: Readiness: Training Identification and Preparedness Planning	Mobile/Non-Resident	13 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Review the categorization of all (#) critical infrastructure priorities every (#) months.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Hazard Mitigation Risk Analyst	Position Qualification	Mitigation

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ **Cyber Security Advisors**—Regionally located Department of Homeland Security personnel that offer immediate and sustained assistance to prepare and protect state, local, tribal, and territorial and private entities to promote resilience of key cyber infrastructures.
- ▶ **Protective Security Advisors**—Regionally located Department of Homeland Security subject matter experts who engage with government and the private sector stakeholder community to protect the Nation's critical infrastructure.
- ▶ **Sector Coordinating Councils**—Private sector councils consisting of owners and operators that interact on a wide range of sector-specific strategies, policies, activities, and issues.

Additional Information

- ▶ National Infrastructure Protection Plan: www.dhs.gov/national-infrastructure-protection-plan
- ▶ Protective Security Advisor Program: www.dhs.gov/protective-security-advisors
- ▶ Public Risk Management Association: www.primacentral.org

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hSDL.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



SUPPLY CHAIN INTEGRITY AND SECURITY

MISSION AREA



Description

Strengthen the security and resilience of the supply chain.

1. Secure and make resilient key nodes, methods of transport between nodes, and materials in transit.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
MGT-447: Managing Food Emergencies: Strategies for a Community Response	Mobile/Non-Resident	16 Hours
PER-273: A Coordinated Response to Food Emergencies: Practice and Execution	Mobile/Non-Resident	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Review security measures at all (#) key cross-sector supply chain nodes every (#) months to ensure availability of critical resources (such as food, potable water, pharmaceuticals, blood products, and building supplies) during incidents.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Medical Supply Coordinator	Position Qualification	Emergency Medical Services

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Protection Framework at www.fema.gov/national-protection-framework-0.

- ▶ Information Sharing and Analysis Centers—Gather and share information and analysis for many private sectors, subsectors, and other groups and facilitate sharing of information between government and the private sector.
- ▶ Sector Coordinating Councils—Private sector councils consisting of owners and operators that interact on a wide range of sector-specific strategies, policies, activities, and issues.
- ▶ U.S. Customs and Border Protection—Working with the trade community, programs like the Container Security Initiative and the Customs-Trade Partnership Against Terrorism help to increase security and safeguard the world's trade industry.

Additional Information

- ▶ Council of Supply Chain Management Professionals: www.cscmp.org
- ▶ National Council of Information Sharing and Analysis Centers: www.nationalisacs.org
- ▶ U.S. Customs and Border Protection: www.cbp.gov/border-security/ports-entry/cargo-security

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



PLANNING

MISSION AREA



Description

Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or tactical-level approaches to meet defined objectives.

1. Develop approved hazard mitigation plans that address relevant threats/hazards in accordance with the results of their risk assessment within all local, state, tribal, territorial, and Federal partners.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0197: Integrating Access and Functional Needs into Emergency Planning	Mobile/Non-Resident, Residential	14 Hours
G0318: Mitigation Planning for Local Governments	Indirect	16 Hours
IS0318: Mitigation Planning for Local and Tribal Communities	Online/Distance Learning	12 Hours
IS0328: Plan Review for Local Mitigation Plans	Online/Distance Learning	4 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Update and enhance all hazard mitigation plans in (#) counties with (#) residents every (#) year(s) in accordance with Federal, state, and local requirements.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.pretoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Planning Section Chief (Type 3)	Position Qualification	Incident Management
Hazard Mitigation Planning Team	Resource Typing Definition	Mitigation

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Mitigation Framework at <https://www.fema.gov/national-mitigation-framework>.

- ▶ American Planning Association—Provides leadership in the development of vital communities by advocating excellence in planning, promoting education and citizen empowerment, and providing members with the tools and support necessary to meet the challenges of growth and change.
- ▶ Regional, State, and Local Hazard Mitigation Planning Committees—State, local, and tribal governments engage in mitigation planning to identify risks associated with natural disasters and to develop long-term strategies for protecting people and property from future hazard events.
- ▶ The public—Essential to building community-wide support for hazard mitigation planning and actions. The planning and implementation processes should include citizens, civic groups, emergency managers, other government agencies, businesses, environmental groups, and schools.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://pretoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ American Planning Association: www.planning.org
- ▶ Beyond the Basics: www.mitigationguide.org
- ▶ FEMA Hazard Mitigation Planning Resources: www.fema.gov/hazard-mitigation-planning-resources





PUBLIC INFORMATION AND WARNING

MISSION AREA



Description

Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard and, as appropriate, the actions being taken and the assistance being made available.

1. Communicate appropriate information, in an accessible manner, on the risks faced within a community after the conduct of a risk assessment.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-209: Dealing with the Media: A Short Course for Rural First Responders	Mobile/Non-Resident	6 Hours
E0105: Public Information and Warning	Mobile/Non-Resident, Residential	16 Hours
E0157: Hazard Mitigation Community Education and Outreach Specialist Qualifying Course	Residential	26 Hours
E0388: Advanced Public Information Officer	Mobile/Non-Resident, Residential	40 Hours
G0289: Public Information Officer Awareness Training	Indirect	7 Hours
IS0454: Fundamentals of Risk Management	Online/Distance Learning	2 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Conduct outreach to deliver appropriate threat and hazard information to all whole community partners (#) month(s) after conducting a risk assessment.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Hazard Mitigation Outreach Specialist	Position Qualification	Mitigation
Public Information Officer (Type 3)	Position Qualification	Public Works

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Mitigation Framework at <https://www.fema.gov/national-mitigation-framework>.

- ▶ Agency/office responsible for emergency alerts—Public communication tools are used to disseminate information about serious emergencies. These include the Emergency Alert System, Wireless Emergency Alerts, the Integrated Public Alert & Warning System, and others.
- ▶ Regional, State, and Local Hazard Mitigation Planning Committees—State, local, and tribal governments engage in mitigation planning to identify risks associated with natural disasters and to develop long-term strategies for protecting people and property from future hazard events.
- ▶ The public—Essential to building community-wide support for hazard mitigation planning and actions. The planning and implementation processes should include citizens, civic groups, emergency managers, other government agencies, businesses, environmental groups, and schools.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Association of State Floodplain Managers: www.floods.org
- ▶ Ready.gov: www.ready.gov





OPERATIONAL COORDINATION

MISSION AREA



Description

Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of Core Capabilities.

1. Establish protocols to integrate mitigation data elements in support of operations with local, state, tribal, territorial, and insular area partners and in coordination with Federal agencies.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
IS0393.A: Introduction to Hazard Mitigation	Online/Distance Learning	10 Hours
IS0212.B: Introduction to Unified Hazard Mitigation Assistance (HMA)	Online/Distance Learning	3 Hours
E0213: Unified Hazard Mitigation Assistance: Application Review and Evaluation	Residential	15 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Collaborate with whole community partners, including (#) government agencies, (#) private sector partners, and (#) non-profit organizations, on (#) mitigation projects every (#) years.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Hazard Mitigation Operations Team	Resource Typing Definition	Mitigation
Hazard Mitigation Officer	Position Qualification	Mitigation

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Mitigation Framework at <https://www.fema.gov/national-mitigation-framework>.

- ▶ Association of State Floodplain Managers—Flood hazard specialists of local, state, and Federal government, the research community, the insurance industry, and others involved in floodplain management, flood hazard mitigation, the National Flood Insurance Program, and flood preparedness, warning, and recovery.
- ▶ Regional, State, and Local Hazard Mitigation Planning Committees—State, local, and tribal governments engage in mitigation planning to identify risks associated with natural disasters and to develop long-term strategies for protecting people and property from future hazard events.
- ▶ The public—Essential to building community-wide support for hazard mitigation planning and actions. The planning and implementation processes should include citizens, civic groups, emergency managers, other government agencies, businesses, environmental groups, and schools.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Association of State Floodplain Managers: www.floods.org
- ▶ Natural Hazard Mitigation Association: <http://nhma.info>
- ▶ State Hazard Mitigation Officers: www.fema.gov/state-hazard-mitigation-officers





COMMUNITY RESILIENCE

MISSION AREA



Description

Enable the recognition, understanding, communication of, and planning for risk, and empower individuals and communities to make informed risk management decisions necessary to adapt to, withstand, and quickly recover from future incidents.

1. Maximize the coverage of the U.S. population that has a localized, risk-informed mitigation plan developed through partnerships across the entire community.
2. Empower individuals and communities to make informed decisions to facilitate actions necessary to adapt to, withstand, and quickly recover from future incidents.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-228: Coastal Community Resilience: Building Resilience from the Inside Out	Mobile/Non-Resident	7 Hours
AWR-310: Natural Disaster Awareness for Community Leaders	Mobile/Non-Resident	4.5 Hours
E0426: Building a Roadmap to Resilience: A Whole Community Training	Mobile/Non-Resident, Residential, Indirect	18 Hours
G0318: Mitigation Planning for Local Governments	Indirect	16 Hours
IS0318: Mitigation Planning for Local and Tribal Communities	Online/Distance Learning	12 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Provide (#) emergency preparedness education programs to residents in (#) local jurisdiction counties every year.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Hazard Mitigation Officer	Position Qualification	Mitigation

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Mitigation Framework at <https://www.fema.gov/national-mitigation-framework>.

- ▶ American Planning Association—Provides leadership in the development of vital communities by advocating excellence in planning, promoting education and citizen empowerment, and providing our members with the tools and support necessary to meet the challenges of growth and change.
- ▶ Association of State Floodplain Managers—Flood hazard specialists of local, state, and Federal government, the research community, the insurance industry, and others involved in floodplain management, flood hazard mitigation, the National Flood Insurance Program, and flood preparedness, warning, and recovery.
- ▶ Regional, State, and Local Hazard Mitigation Planning Committees—State, local, and tribal governments engage in mitigation planning to identify risks associated with natural disasters and to develop long-term strategies for protecting people and property from future hazard events.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Association of State Floodplain Managers: www.floods.org
- ▶ FEMA Hazard Mitigation Planning Resources: www.fema.gov/hazard-mitigation-planning-resources
- ▶ State Hazard Mitigation Officers: www.fema.gov/state-hazard-mitigation-officers





LONG-TERM VULNERABILITY REDUCTION

MISSION AREA



Description

Build and sustain resilient systems, communities, and critical infrastructure and key resources lifelines so as to reduce their vulnerability to natural, technological, and human-caused threats and hazards by lessening the likelihood, severity, and duration of the adverse consequences.

1. Achieve a measurable decrease in the long-term vulnerability of the Nation against current baselines amid a growing population base, changing climate conditions, increasing reliance upon information technology, and expanding infrastructure base.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0312: Fundamentals of Building Science	Mobile/Non-Resident, Residential	28 Hours
MGT-343: Disaster Management for Water and Wastewater Utilities	Mobile/Non-Resident	16 Hours
MGT-345: Disaster Management for Electric Power Systems	Mobile/Non-Resident	16 Hours
PER-305: Coastal Flood Risk Reduction	Mobile/Non-Resident	8 Hours
PER-306: HURRIPLAN: Resilient Building Design for Coastal Communities	Mobile/Non-Resident	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Partner with critical infrastructure owners to inspect (#) critical structures' compliance with applicable building codes, such as floodproofing, wind-bracing, and seismic design requirements, every (#) months.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Hazard Mitigation Officer	Position Qualification	Mitigation

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Mitigation Framework at <https://www.fema.gov/national-mitigation-framework>.

- ▶ American Planning Association—Provides leadership in the development of vital communities by advocating excellence in planning, promoting education and citizen empowerment, and providing members with the tools and support necessary to meet the challenges of growth and change.
- ▶ Regional, State, and Local Hazard Mitigation Planning Committees—State, local, and tribal governments engage in mitigation planning to identify risks associated with natural disasters and to develop long-term strategies for protecting people and property from future hazard events.
- ▶ National Institute of Standards and Technology Community Resilience Panel—Reduces barriers to achieving community resilience by promoting collaboration to strengthen the resilience of buildings, infrastructure, and social systems upon which communities rely.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ FEMA Hazard Mitigation Planning Resources: www.fema.gov/hazard-mitigation-planning-resources
- ▶ Natural Hazard Mitigation Association: <http://nhma.info>
- ▶ NIST Community Resilience: www.nist.gov/topics/community-resilience



For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



RISK AND DISASTER RESILIENCE ASSESSMENT

MISSION AREA



Description

Assess risk and disaster resilience so that decision makers, responders, and community members can take informed action to reduce their entity's risk and increase its resilience.

1. Ensure that local, state, tribal, territorial, and insular area governments and the top 100 Metropolitan Statistical Areas complete a risk assessment that defines localized vulnerabilities and consequences associated with potential natural, technological, and human-caused threats and hazards to their natural, human, physical, cyber, and socioeconomic interests.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0102: Science for Disasters	Mobile/Non-Resident, Residential	24 Hours
E0167: Core Principles for Hazard Mitigation Hazard Performance Analysis Specialists	Mobile/Non-Resident, Residential	28 Hours
E0170: Hazus-MH for Hurricane	Mobile/Non-Resident, Residential	28 Hours
IS0164: HM Hazards and Performance Analysis (HPA) in Disaster Operations	Online/Distance Learning	8 Hours
IS-2001: Threat and Hazard Identification and Risk Assessment (THIRA)	Mobile/Non-Resident	8 Hours
L0299: Risk MAP Process and Tools	Mobile/Non-Resident	4 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Complete a risk and disaster resilience assessment to analyze vulnerabilities, resilience capabilities, and estimate impacts of threats and hazards across a (#)-square-mile area with (#) residents every (#) year(s) in accordance with Federal, state, and local requirements.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Hazard Mitigation Risk Analyst	Position Qualification	Mitigation

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Mitigation Framework at <https://www.fema.gov/national-mitigation-framework>.

- ▶ Hazus User Groups—Network of organizations that use Hazus software for risk assessment activities throughout the Nation. Hazus user group members include emergency managers, geospatial information system specialists, geologists, state and local planners, and consultants.
- ▶ Regional, State, and Local Hazard Mitigation Planning Committees—State, local, and tribal governments engage in mitigation planning to identify risks associated with natural disasters and to develop long-term strategies for protecting people and property from future hazard events.
- ▶ The public—Essential to building community-wide support for hazard mitigation planning and actions. The planning and implementation processes should include citizens, civic groups, emergency managers, other government agencies, businesses, environmental groups, and schools.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Hazard Identification and Assessment: www.fema.gov/hazard-identification-and-risk-assessment
- ▶ Hazus User Groups: www.fema.gov/hazus-user-groups
- ▶ State Hazard Mitigation Officers: www.fema.gov/state-hazard-mitigation-officers



For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



THREATS AND HAZARDS IDENTIFICATION

MISSION AREA



Description

Identify the threats and hazards that occur in the geographic area; determine the frequency and magnitude; and incorporate this into analysis and planning processes so as to clearly understand the needs of a community or entity.

1. Identify the threats and hazards within and across local, state, tribal, territorial, and insular area governments and the top 100 Metropolitan Statistical Areas, in collaboration with the whole community, against a national standard based on sound science.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-331: Winter Weather Hazards: Science and Preparedness	Mobile/Non-Resident	8 Hours
E0167: Core Principles for Hazard Mitigation Hazard Performance Analysis Specialists	Mobile/Non-Resident, Residential	28 Hours
E0170: Hazus-MH for Hurricane	Mobile/Non-Resident, Residential	28 Hours
E0172: Hazus-MH for Flood	Mobile/Non-Resident, Residential	28 Hours
E0313: Basic Hazus-MH	Mobile/Non-Resident, Residential	28 Hours
IS0318: Mitigation Planning for Local and Tribal Communities	Online/Distance Learning	12 Hours
IS-2001: Threat and Hazard Identification and Risk Assessment (THIRA)	Mobile/Non-Resident	8 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

In collaboration with whole community partners, identify and determine the frequency and magnitude of threats and hazards likely to occur in a (#)-square-mile area with (#) residents every (#) year(s), in accordance with Federal, state, and local requirements.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Hazard Mitigation Risk Analyst	Position Qualification	Mitigation

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Mitigation Framework at <https://www.fema.gov/national-mitigation-framework>.

- ▶ **Hazus User Groups**—Network of organizations that use Hazus software for risk assessment activities throughout the Nation. Hazus user group members include emergency managers, geospatial information system specialists, geologists, state and local planners, and consultants.
- ▶ **Regional, State, and Local Hazard Mitigation Planning Committees**—State, local, and tribal governments engage in mitigation planning to identify risks associated with natural disasters and to develop long-term strategies for protecting people and property from future hazard events.
- ▶ **State and Major Urban Area Fusion Centers**—Focal points for the receipt, analysis, gathering, and sharing of threat-related information between Federal; state, local, tribal, territorial; and private sector partners.

Additional Information

- ▶ FEMA Hazard Mitigation Planning Resources: www.fema.gov/hazard-mitigation-planning-resources
- ▶ Hazus User Groups: www.fema.gov/hazus-user-groups
- ▶ State Hazard Mitigation Officers: www.fema.gov/state-hazard-mitigation-officers

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



PLANNING

MISSION AREA



Description

Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or tactical-level approaches to meet defined objectives.

1. Develop operational plans that adequately identify critical objectives based on the planning requirement, provide a complete and integrated picture of the sequence and scope of the tasks to achieve the objectives, and are implementable within the timeframe contemplated in the plan using available resources.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0103: Planning: Emergency Operations	Mobile/Non-Resident, Residential	16 Hours
E0197: Integrating Access and Functional Needs into Emergency Planning	Mobile/Non-Resident, Residential	14 Hours
E0361: Multi-Hazard Emergency Planning for Schools	Residential	26 Hours
E0962: NIMS ICS All-Hazards Planning Section Chief Course	Mobile/Non-Resident, Residential	28 Hours
MGT-347: Incident Command System (ICS) Forms Review	Mobile/Non-Resident	4 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Implement the unified development, distribution, and implementation of incident action plans that identify specific tasks to conduct response operations for (#) responders within (#) minutes of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
EOC Planning Section Chief	Resource Typing Definition	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Local emergency planning committees—Created by the Emergency Planning and Community Right-to-Know Act, these committees are responsible for developing an emergency response plan for their designated local emergency planning district. They also outline emergency notification procedures for their affected areas.
- ▶ Local law enforcement and public safety offices— Valuable information and data, specialized resources, threat assessments, and subject matter experts.
- ▶ Voluntary Organizations Active in Disaster— Whole community, nongovernmental, and faith based partners (American Red Cross, Salvation Army, and other national or local support organizations).

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Comprehensive Preparedness Guide 101: www.fema.gov/media-library/assets/documents/25975
- ▶ International Association of Emergency Managers: www.iaem.com
- ▶ Local Emergency Planning Committees: www.epa.gov/epcra/local-emergency-planning-committees
- ▶ National Emergency Management Association: www.nemaweb.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



PUBLIC INFORMATION AND WARNING

MISSION AREA



Description

Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard and, as appropriate, the actions being taken and the assistance being made available.

1. Inform all affected segments of society of critical lifesaving and life-sustaining information by all means necessary, including accessible tools, to expedite the delivery of emergency services and aid the public to take protective actions.
2. Deliver credible and actionable messages to inform ongoing emergency services and the public about protective measures and other life-sustaining actions, and facilitate the transition to recovery.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-209: Dealing with the Media: A Short Course for Rural First Responders	Mobile/Non-Resident	6 Hours
E0388: Advanced Public Information Officer	Mobile/Non-Resident, Residential	40 Hours
E0952: NIMS ICS All-Hazards Public Information Officer Course	Mobile/Non-Resident, Residential	35 Hours
G0272: Warning Coordination	Indirect	12 Hours
G0291: Joint Information System/Center Planning for Tribal, State, and Local Public Information Officers	Indirect	7 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Deliver credible and actionable information to (#) residents, including those with access or functional needs and people with limited English proficiency, within (#) minutes of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Electronic Boards, Arrow Boards	Resource Typing Definition	Public Works
Public Information Officer (Type 3)	Position Qualification	Public Works

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Agency/office responsible for emergency alerts—Public communication tools are used to disseminate information about serious emergencies. These include the Emergency Alert System, Wireless Emergency Alerts, the Integrated Public Alert & Warning System, and others.
- ▶ American Radio Relay League—A national association for amateur radio operators, the American Radio Relay League organizes and trains volunteers to serve their communities by providing public service and emergency communications.
- ▶ Local emergency planning committees—Created by the Emergency Planning and Community Right-to-Know Act, these committees are responsible for developing an emergency response plan for their designated local emergency planning district. They also outline emergency notification procedures for their affected areas.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ FEMA Integrated Public Alert & Warning System: www.fema.gov/integrated-public-alert-warning-system
- ▶ Local Emergency Planning Committees: www.epa.gov/epcra/local-emergency-planning-committees
- ▶ National Emergency Management Association: www.nemaweb.org



For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



OPERATIONAL COORDINATION

MISSION AREA



Description

Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of Core Capabilities.

1. Mobilize all critical resources and establish command, control, and coordination structures within the affected community, in other coordinating bodies in surrounding communities, and across the Nation, and maintain as needed throughout the duration of an incident.
2. Enhance and maintain command, control, and coordination structures consistent with the National Incident Management System (NIMS) to meet basic human needs, stabilize the incident, and transition to recovery.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0930: IEMC/Community-Specific	Mobile/Non-Resident, Residential	32 Hours
G0191: Emergency Operations Center/Incident Command System Interface	Indirect	8 Hours
G0400: ICS 400: Advanced Incident Command System for Command and General Staff—Complex Incidents	Indirect	16 Hours
IS0100.b: Introduction to the Incident Command System, ICS 100	Online/Distance Learning	3 Hours
MGT-360: Incident Command: Capabilities, Planning, and Response Actions for All Hazards	Mobile/Non-Resident, Residential	24 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Establish (#) incident command posts and coordinate (#) emergency operations centers within (#) hours of an incident.
Maintain operations for (#) days.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Incident Management Team	Resource Typing Definition	Incident Management
EOC Operations Section Chief	Position Qualification	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation's mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Incident Management Assistance Teams—Rapidly deployable teams that provide a forward Federal presence to facilitate the management of the national response to catastrophic incidents.
- ▶ Local law enforcement and public safety offices—Valuable information and data, specialized resources, threat assessments, and subject matter experts.

Additional Information

- ▶ All-Hazards Incident Management Teams Association: www.ahimta.org
- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ National Emergency Management Association: www.nemaweb.org
- ▶ National Incident Management System: www.fema.gov/national-incident-management-system

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



INFRASTRUCTURE SYSTEMS

MISSION AREA



Description

Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and services to support a viable, resilient community.

1. Decrease and stabilize immediate infrastructure threats to the affected population, to include survivors in the heavily damaged zone, nearby communities that may be affected by cascading effects, and mass care support facilities and evacuation processing centers with a focus on life-sustainment and congregate care services.
2. Re-establish critical infrastructure within the affected areas to support ongoing emergency response operations, life sustainment, community functionality, and a transition to recovery.
3. Provide for the clearance, removal, and disposal of debris.
4. Formalize partnerships with governmental and private sector cyber incident or emergency response teams to accept, triage, and collaboratively respond to cascading impacts in an efficient manner.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/nppcatalog.

COURSE	DELIVERY	DURATION
MGT-342: Strategic Overview of Disaster Management for Water and Wastewater Utilities	Mobile/Non-Resident	4 Hours
MGT-343: Disaster Management for Water and Wastewater Utilities	Mobile/Non-Resident	16 Hours
MGT-345: Disaster Management for Electric Power Systems	Mobile/Non-Resident	16 Hours
PER-326: Surface Transportation Emergency Preparedness and Security for Freight by Rail or Highway (STEPS Freight)	Mobile/Non-Resident	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Stabilize all critical infrastructure facilities, including (#) hospitals, (#) emergency response facilities, local water service for (#) residents, and electric utilities service for (#) residents, to support response efforts and life sustainment within (#) hours of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Cranes, All Terrain & Rough Terrain	Resource Typing Definition	Public Works

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Communications providers—Cellular, satellite, internet, and mobile communications systems providers can bring emergency mobile communications units to affected areas to rebuild communications infrastructure.
- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation’s mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Regional mutual assistance groups—These groups manage mutual assistance for power restoration companies across the country, facilitate the process of identifying available restoration workers, and help companies coordinate the logistics and personnel involved in restoration efforts.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ EPA Disaster Debris Recovery Database: www.epa.gov/large-scale-residential-demolition
- ▶ National Infrastructure Coordinating Center: <https://www.dhs.gov/national-infrastructure-coordinating-center>



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



CRITICAL TRANSPORTATION

MISSION AREA



Description

Provide transportation (including infrastructure access and accessible transportation services) for response priority objectives, including the evacuation of people and animals and the delivery of vital response personnel, equipment, and services into the affected areas.

1. Establish physical access through appropriate transportation corridors and deliver required resources to save lives and to meet the needs of disaster survivors.
2. Ensure basic human needs are met, stabilize the incident, transition into recovery for an affected area, and restore basic services and community functionality.
3. Clear debris from any route type (i.e., road, rail, airfield, port facility, waterway) to facilitate response operations.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-345: Unmanned Aircraft Systems	Mobile/Non-Resident	8 Hours
E0202: Debris Management Planning for State, Tribal, and Local Officials	Mobile/Non-Resident/ Residential	24 Hours
G0358: Evacuation and Re-Entry Planning Course	Indirect	16 Hours
PER-276: Transit Terrorist Tools and Tactics	Mobile/Non-Resident	24 Hours
PER-331: Surface Transportation Emergency Preparedness and Security for Senior Officials or Administrators (STEPS Sr.)	Mobile/Non-Resident	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Complete the evacuation of (#) residents, including (#) residents with access/functional needs, and (#) household pets and service animals across a (#)-square-mile area within (#) hours of a mandatory evacuation order.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Ambulance Strike Team/Ambulance Task Force Leader	Position Qualification	Incident Management
Evacuation Coordination Team	Resource Typing Definition	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation's mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Freight and passenger rail providers—Logistics information and movement of goods and people, especially high-tonnage resources.
- ▶ State and local emergency management and environmental protection agencies—Manage hazardous materials and debris removal and disposal.

Additional Information

- ▶ American Public Transportation Association: www.apta.com
- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ EPA Disaster Debris Recovery Database: www.epa.gov/large-scale-residential-demolition

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

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ENVIRONMENTAL RESPONSE/ HEALTH AND SAFETY

MISSION AREA



Description

Conduct appropriate measures to ensure the protection of the health and safety of the public and workers, as well as the environment, from all hazards in support of responder operations and the affected communities.

1. Identify, assess, and mitigate worker health and safety hazards, and disseminate health and safety guidance and resources to response and recovery workers.
2. Minimize public exposure to environmental hazards through assessment of the hazards and implementation of public protective actions.
3. Detect, assess, stabilize, and clean up releases of oil and hazardous materials into the environment, including buildings/structures, and properly manage waste.
4. Identify, evaluate, and implement measures to prevent and minimize impacts to the environment, natural and cultural resources, and historic properties from all-hazard emergencies and response operations.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-147: Rail Car Incident Response	Mobile/Non-Resident	8 Hours
E0954: NIMS ICS All-Hazards Safety Officer Course	Mobile/Non-Resident, Residential	28 Hours
IS0005.a: An Introduction to Hazardous Materials	Online/Distance Learning	10 Hours
PER-219: A Prepared Jurisdiction: Integrated Response to a CBRNE Incident	Mobile/Non-Resident	20 Hours
PER-309: Environmental Health Training in Emergency Response Operations	Mobile/Non-Resident, Residential	32 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Hazardous materials teams complete decontamination operations for (#) responders and (#) residents in the (#)-square-mile incident area within (#) hours of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Environmental Health Team	Resource Typing Definition	Medical and Public Health
HazMat Technician	Position Qualification	Fire/Hazardous Materials

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation's mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Key strategic personal protective equipment providers—Manufacturers and distributors of medical and safety resources.
- ▶ State and local emergency management and environmental protection agencies—Manage hazardous materials and debris removal and disposal.

Additional Information

- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ Spill Control Association of America: www.scaa-spill.org
- ▶ The Safety and Health Foundation: www.safetyandhealthfoundation.org

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



FATALITY MANAGEMENT SERVICES

MISSION AREA



Description

Provide fatality management services, including decedent remains recovery and victim identification, and work with local, state, tribal, territorial, insular area, and Federal authorities to provide mortuary processes, temporary storage or permanent internment solutions, sharing information with mass care services for the purpose of reunifying family members and caregivers with missing persons/remains, and providing counseling to the bereaved.

1. Establish and maintain operations to recover a significant number of fatalities over a geographically dispersed area.

2. Mitigate hazards from remains, facilitate care to survivors, and return remains for final disposition.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-232: Mass Fatalities Planning and Response for Rural Communities	Mobile/Non-Resident	8 Hours
E0912: IEMC: Preparing the Whole Community for a Complex Coordinated Attack	Mobile/Non-Resident, Residential	28 Hours
G0386: Mass Fatalities Incident Response Course	Indirect	4 Hours
MGT-901: Healthcare Leadership for Mass Casualty Incident	Mobile/Non-Resident, Residential	32 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Provide temporary mortuary storage services for (#) fatalities within (#) hours of the incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Canine Search and Rescue Team—Land Cadaver Air Scent	Resource Typing Definition	Search and Rescue
Human Remains Canine Search Technician	Position Qualification	Search and Rescue

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Disaster Mortuary Operational Response Teams— Work under the guidance of local authorities by providing technical assistance and personnel to identify and process deceased victims.
- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation’s mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Key strategic personal protective equipment providers— Manufacturers and distributors of medical and safety resources.

Additional Information

- ▶ Disaster Mortuary Operational Response Team: <https://www.phe.gov/Preparedness/responders/ndms/teams/Pages/dmort.aspx>
- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ National Funeral Directors and Morticians Association: www.nfdma.com

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



FIRE MANAGEMENT AND SUPPRESSION

MISSION AREA



Description

Provide structural, wildland, and specialized firefighting capabilities to manage and suppress fires of all types, kinds, and complexities while protecting the lives, property, and environment in the affected area.

1. Provide traditional first response or initial attack firefighting services.
2. Conduct expanded or extended attack firefighting and support operations through coordinated response of fire management and specialized fire suppression resources.
3. Ensure the coordinated deployment of appropriate local, regional, national, and international fire management and fire suppression resources to reinforce firefighting efforts and maintain an appropriate level of protection for subsequent fires.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at <https://www.firstrespondertraining.gov/frt/npccatalog> and <https://www.nwccg.gov/publications/training-courses>.

COURSE	DELIVERY	DURATION
R0614: Wildland Urban Interface: Fire-Adapted Communities	Mobile/Non-Resident, Residential	48 Hours
R0837: Wildland Urban Interface: Fire-Adapted Communities (VIP)	Residential	48 Hours
S-130: Firefighter Training	Online	22 Hours
S-190: Introduction to Wildland Fire Behavior	Online	8 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Begin firefighting and suppression operations to protect (#) acres of land and (#) critical infrastructures within (#) minutes of notification, and sustain operations for (#) hours.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Area Command Team, Firefighting	Resource Typing Definition	Fire/Hazardous Materials
Incident Management Team, Firefighting	Resource Typing Definition	Fire/Hazardous Materials

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ **Emergency Management Assistance Compact**—All-discipline mutual aid compact that serves as the cornerstone of the Nation’s mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ **FEMA Assistance to Firefighters Grants**—Enhance the safety of the public and firefighters by providing direct financial assistance to eligible fire departments, non-affiliated emergency medical services organizations, and state fire training academies.
- ▶ **National Interagency Fire Center**—Serves as a focal point for coordinating the national mobilization of resources for wildland fire and other incidents throughout the United States.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ International Association of Fire Chiefs: www.iafc.org
- ▶ National Fire Protection Association: www.nfpa.org
- ▶ National Interagency Fire Center: www.nifc.gov
- ▶ U.S. Fire Administration: www.usfa.fema.gov



For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



LOGISTICS AND SUPPLY CHAIN MANAGEMENT

MISSION AREA



Description

Deliver essential commodities, equipment, and services in support of impacted communities and survivors, to include emergency power and fuel support, as well as the coordination of access to community staples. Synchronize logistics capabilities and enable the restoration of impacted supply chains.

1. Mobilize and deliver governmental, nongovernmental, and private sector resources to save lives, sustain lives, meet basic human needs, stabilize the incident, and transition to recovery, to include moving and delivering resources and services to meet the needs of disaster survivors.
2. Enhance public and private resource and services support for an affected area.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-342: Maturing Public Private Partnerships (P3)	Mobile/Non-Resident	20 Hours
E0733: Logistics Section Chief, Type II	Mobile/Non-Resident, Residential	24 Hours
MGT342: Strategic Overview of Disaster Management for Water and Wastewater Utilities	Mobile/Non-Resident	4 Hours
MGT345: Disaster Management for Electric Power Systems	Mobile/Non-Resident	16 Hours
MGT447: Managing Food Emergencies: Strategies for a Community Response	Mobile/Non-Resident	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Provide emergency power to all (#) critical facilities and provide responders with (#) gallons of fuel within (#) hours of an incident. Maintain services for (#) days.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtlt.prepretoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Logistics Section Chief (Type 3)	Position Qualification	Incident Management
Receiving Staging & Storage (RSS), Logistics Team Lead	Position Qualification	Medical and Public Health

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation's mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Incident Management Assistance Teams—Rapidly deployable teams that provide a forward Federal presence to facilitate the management of the national response to catastrophic incidents.
- ▶ Private sector owner/operators in critical supply sectors—Owners/operators of local grocery, pharmaceutical, medical goods, water, energy, communications, and fuel distribution centers, networks, and/or systems.

Additional Information

- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ North American Security Products Organization: www.naspo.info

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://prepretoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



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MASS CARE SERVICES

MISSION AREA



Description

Provide life-sustaining and human services to the affected population, to include hydration, feeding, sheltering, temporary housing, evacuee support, reunification, and distribution of emergency supplies.

1. Move and deliver resources and capabilities to meet the needs of disaster survivors, including individuals with access and functional needs.
2. Establish, staff, and equip emergency shelters and other temporary housing options (including accessible housing) for the affected population.
3. Move from congregate care to non-congregate care alternatives and provide relocation assistance or interim housing solutions for families unable to return to their pre-disaster homes.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0411: Mass Care/Emergency Assistance Support for Field Operations	Mobile/Non-Resident, Residential	28 Hours
E0417: Mass Care/Emergency Assistance Shelter Field Guide Training	Mobile/Non-Resident, Residential	7 Hours
E0418: Mass Care/Emergency Assistance Planning and Operations	Mobile/Non-Resident, Residential	16 Hours
E0459: IA Mass Care Program Specialist Surge Training	Mobile/Non-Resident, Residential	14 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Provide emergency sheltering for (#) residents, including (#) residents with access/functional needs and (#) household pets and service animals within (#) hours of an incident. Maintain sheltering operations for (#) days.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Donations Coordinator	Resource Typing Definition	Incident Management
State Mass Care Coordinator	Position Qualification	Mass Care Services

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation’s mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Hotel, lodging, and food service industry—Short-term housing, alternative housing solutions, and local food supply solutions.
- ▶ Voluntary Organizations Active in Disaster—Whole community, nongovernmental, and faith based partners (American Red Cross, Salvation Army, and other national or local support organizations).

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ American Red Cross: www.redcross.org
- ▶ National Voluntary Organizations Active in Disaster: www.nvoad.org
- ▶ Salvation Army: www.salvationarmyusa.org
- ▶ United Methodist Committee on Relief: www.umcor.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



MASS SEARCH AND RESCUE OPERATIONS

MISSION AREA



Description

Deliver traditional and atypical search and rescue capabilities, including personnel, services, animals, and assets to survivors in need, with the goal of saving the greatest number of endangered lives in the shortest time possible.

1. Conduct search and rescue operations to locate and rescue persons in distress.
2. Initiate community-based search and rescue support operations across a wide, geographically dispersed area.
3. Ensure the synchronized deployment of local, regional, national, and international teams to reinforce ongoing search and rescue efforts and transition to recovery.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-345: Unmanned Aircraft Systems	Mobile/Non-Resident	8 Hours
E0984: NIMS ICS All-Hazards Task Force/Strike Team Leader	Mobile/Non-Resident, Residential	21 Hours
E0987: NIMS ICS All-Hazards Introduction to Air Operations	Mobile/Non-Resident, Residential	14 Hours
PER-213: Wide Area Search	Mobile/Non-Resident	24 Hours
PER-334: Search and Rescue in Community Disasters	Mobile/Non-Resident	12 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Conduct search and rescue operations across a (#)-square-mile area to locate all (#) missing residents within (#) hours of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Medical Search and/or Rescue Technician	Position Qualification	Search and Rescue
US&R Incident Support Team	Resource Typing Definition	Search and Rescue

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation's mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Local law enforcement and public safety offices—Valuable information and data, specialized resources, threat assessments, and subject matter experts.
- ▶ State and local search and rescue teams—Professional and volunteer teams at the local and state levels that assist public safety officials with search and rescue operations.

Additional Information

- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ Emergency Support Function #9: www.fema.gov/pdf/emergency/nrf/nrf-esf-09.pdf
- ▶ International Search and Rescue Advisory Group: www.insarag.org
- ▶ National Voluntary Organizations Active in Disaster: www.nvoad.org

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



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ON-SCENE SECURITY, PROTECTION, AND LAW ENFORCEMENT

MISSION AREA



Description

Ensure a safe and secure environment through law enforcement and related security and protection operations for people and communities located within affected areas and also for response personnel engaged in lifesaving and life-sustaining operations.

1. Establish a safe and secure environment in an affected area.
2. Provide and maintain on-scene security and meet the protection needs of the affected population over a geographically dispersed area while eliminating or mitigating the risk of further damage to persons, property, and the environment.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-103: Crime Scene Management for CBRNE Incidents (CSM)	Mobile/Non-Resident, Residential	8 Hours
AWR-132-W: Understanding and Planning for School Bomb Incidents, Web-Based	Online/Distance Learning	4 Hours
AWR-219: Site Protection through Observational Techniques (SPOT)	Mobile/Non-Resident	4 Hours
PER-200: Field Force Operations	Mobile/Non-Resident, Residential	24 Hours
PER-264: Law Enforcement Protective Measures for CBRNE Incidents	Mobile/Non-Resident, Residential	8 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Establish a process for verifying and credentialing (#) responders and (#) residents for access to a (#)-square-mile disaster area within (#) hours of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Law Enforcement Aviation—Helicopters—Patrol & Surveillance	Resource Typing Definition	Law Enforcement Operations
SWAT/Tactical Teams	Resource Typing Definition	Law Enforcement Operations

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation’s mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Local law enforcement and public safety offices—Valuable information and data, specialized resources, threat assessments, and subject matter experts.
- ▶ State National Guard—Your state Adjutant General and regional defense coordinating element.

Additional Information

- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ National Sheriff’s Association, Emergency Service Sector Coordinating Council: www.sheriffs.org/content/emergency-service-sector-coordinating-council-esscc

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



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For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



OPERATIONAL COMMUNICATIONS

MISSION AREA



Description

Ensure the capacity for timely communications in support of security, situational awareness, and operations, by any and all means available, among and between affected communities in the impact area and all response forces.

1. Ensure the capacity to communicate with both the emergency response community and the affected populations and establish interoperable voice and data communications between Federal, tribal, state, and local first responders.
2. Re-establish sufficient communications infrastructure within the affected areas to support ongoing life-sustaining activities, provide basic human needs, and a transition to recovery.
3. Re-establish critical information networks, including cybersecurity information sharing networks, to inform situational awareness, enable incident response, and support the resilience of key systems.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npcatalog.

COURSE	DELIVERY	DURATION
E0105: Public Information and Warning	Mobile/Non-Resident, Residential	16 Hours
G0251: WEM Amateur Radio Resources	Indirect	4 Hours
IS0242.b: Effective Communication	Online/Distance Learning	8 Hours
MGT-902: Managing Public Information for All-Hazards Incidents	Mobile/Non-Resident, Residential	32 Hours
PER-304: Social Media for Natural Disaster Response and Recovery	Mobile/Non-Resident	8 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Establish (#) frequencies for interoperable voice and data communications across a (#)-square-mile area within (#) hours of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Communications Support Team (CAP)	Resource Typing Definition	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ American Radio Relay League—A national association for amateur radio operators, the American Radio Relay League organizes and trains volunteers to serve their communities by providing public service and emergency communications.
- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation's mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Public and private communications providers—Cellular, satellite, internet, and mobile communications systems providers provide emergency communications capabilities to affected areas to restore and rebuild communications infrastructure.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ American Radio Relay League: www.arrl.org
- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ Integrated Public Alert and Warning System: www.fema.gov/integrated-public-alert-warning-system
- ▶ Partnership for Public Warning: www.bridgemultimedia.com/eas/ppw.php



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For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



PUBLIC HEALTH, HEALTHCARE, AND EMERGENCY MEDICAL SERVICES

MISSION AREA



Description

Provide lifesaving medical treatment via Emergency Medical Services and related operations, and avoid additional disease and injury by providing targeted public health, medical, and behavioral health support and products to all affected populations.

1. Deliver medical countermeasures to exposed populations.
2. Complete triage and initial stabilization of casualties, and begin definitive care for those likely to survive their injuries and illnesses.
3. Return medical surge resources to pre-incident levels, complete health assessments, and identify recovery processes.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog and www.train.org.

COURSE	DELIVERY	DURATION
161: Disaster Sanitation—EPHOC	Web-based Training— Self-study	5 Hours
AWR-111-W: Basic Emergency Medical Services (EMS) Concepts for Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) Events	Online/Distance Learning	4 Hours
AWR-323-W: Disease Containment Measures	Online/Distance Learning	3 Hours
AWR-900: Framework for Healthcare Emergency Management	Mobile/Non-Resident, Residential	32 Hours
Emergency Planning for Local Public Health	Web-based Training— Self-study	1 Hour
V0033: Virtual Tabletop Exercise—Public Health	Online/Distance Learning	4 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Deliver medical countermeasures (including vaccines, antivirals, antibiotics, and antitoxins) to (#) residents in the exposed area spanning (#) square miles within (#) hours of a public health emergency.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Advanced Emergency Medical Technician	Position Qualification	Emergency Medical Services
Assessment Team Leader	Position Qualification	Medical and Public Health

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Emergency Management Assistance Compact—All-discipline mutual aid compact that serves as the cornerstone of the Nation’s mutual aid system. Offers assistance during governor-declared states of emergency or disaster to assist with response and recovery efforts in other states.
- ▶ Private health and medical providers—Doctor’s offices, elective/outpatient surgeries, urgent care providers, dental offices, and veterinary services.
- ▶ Public health and medical providers—Major hospitals, trauma facilities, medical waste removal services, and fatality management services.

Additional Information

- ▶ Centers for Disease Control and Prevention: www.cdc.gov
- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ National Association of EMS Physicians: www.naemsp.org/Pages/default.aspx
- ▶ Office of the Assistant Secretary for Preparedness and Response: www.phe.gov/about/aspr/Pages/default.aspx

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



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SITUATIONAL ASSESSMENT

MISSION AREA



Description

Provide all decision makers with decision-relevant information regarding the nature and extent of the hazard, any cascading effects, and the status of the response.

1. Deliver information sufficient to inform decision making regarding immediate lifesaving and life-sustaining activities, and engage governmental, private, and civic sector resources within and outside of the affected area to meet basic human needs and stabilize the incident.
2. Deliver enhanced information to reinforce ongoing lifesaving and life-sustaining activities, and engage governmental, private, and civic sector resources within and outside of the affected area to meet basic human needs, stabilize the incident, and transition to recovery.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-160: Standardized Awareness Training	Mobile/Non-Resident, Residential, Indirect	8 Hours
E0143: Advanced Situational Awareness and Common Operating Picture	Mobile/Non-Resident, Residential	32 Hours
E0948: Situational Awareness and Common Operating Picture	Mobile/Non-Resident, Residential	27 Hours
E0964: NIMS ICS All-Hazards Situation Unit Leader Course	Mobile/Non-Resident, Residential	35 Hours
MGT-340: Crisis Leadership and Decision Making	Mobile/Non-Resident	4 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Gather and analyze information to inform decision makers of potential follow-on or continuing threats/hazards that may impact a (#)-square-mile area within (#) hours of an incident. Continue to gather and analyze information for (#) hours.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Rapid Needs Assessment Team	Resource Typing Definition	Incident Management
Risk Assessment Specialist	Position Qualification	Animal Emergency Response

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Response Framework at <https://www.fema.gov/national-response-framework>.

- ▶ Incident Management Assistance Teams—Rapidly deployable teams that provide a forward Federal presence to facilitate the management of the national response to catastrophic incidents.
- ▶ Public and private communications providers—Cellular, satellite, internet, and mobile communications systems providers provide emergency communications capabilities to affected areas to restore and rebuild communications infrastructure.
- ▶ State, local, and agency Emergency Operations Centers—Support the on-scene response during an escalating incident by relieving the burden of external coordination and securing additional resources.

Additional Information

- ▶ Emergency Management Assistance Compact: www.emacweb.org
- ▶ International Association of Emergency Managers: www.iaem.com
- ▶ National Incident Management System: www.fema.gov/national-incident-management-system

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.

BUILD AND SUSTAIN THE CORE CAPABILITY



PLANNING

MISSION AREA



Description

Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or tactical-level approaches to meet defined objectives.

1. Convene the core of an inclusive planning team (identified pre-disaster), which will oversee disaster recovery planning.
2. Complete an initial recovery plan that provides an overall strategy and timeline, addresses all core capabilities, and integrates socioeconomic, demographic, accessibility, technology, and risk assessment considerations (including projected climate change impacts), which will be implemented in accordance with the timeline contained in the plan.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0190: ArcGIS for Emergency Managers	Mobile/Non-Resident, Residential	28 Hours
E0197: Integrating Access and Functional Needs into Emergency Planning	Mobile/Non-Resident, Residential	14 Hours
E0202: Debris Management Planning for State, Tribal, and Local Officials	Mobile/Non-Resident, Residential	24 Hours
E0209: State Recovery Planning and Coordination	Mobile/Non-Resident, Residential	28 Hours
G0194.4: Preparing for Post-Disaster Responsibilities	Indirect	8 Hours
L0089: National Disaster Recovery Framework: Leadership Workshop	Mobile/Non-Resident	32 Hours



FEMA

The National Preparedness Goal defines the 32 Core Capabilities and can be found at <http://www.fema.gov/national-preparedness-goal>.

BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. Example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
EOC Planning Section Chief	Resource Typing Definition	Incident Management
Planning Section Chief (Type 3)	Position Qualification	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Disaster Recovery Framework at <https://www.fema.gov/national-disaster-recovery-framework-0>.

- ▶ Federal Emergency Management Agency—Community Planning and Capacity Building Recovery Support Function provides the primary point of coordination of Federal and national partner support for community-based recovery planning post-disaster.
- ▶ Regional Planning Commissions—Coordinate state, local, non-profits, and private sector partners to promote inclusive and sound decision-making for development planning across political boundaries.
- ▶ State or Tribal Disaster Recovery Coordinators—Responsible for the state or tribal nation structure for managing recovery and providing support for local recovery-dedicated organizations before, during, and after disasters.

Additional Information

- ▶ Community Recovery Management Toolkit: www.fema.gov/national-disaster-recovery-framework/community-recovery-management-toolkit
- ▶ Pre-Disaster Recovery Planning Guide for Local Governments: www.fema.gov/media-library/assets/documents/129203
- ▶ Pre-Disaster Recovery Planning Guide for State Governments: www.fema.gov/media-library/assets/documents/128572

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



PUBLIC INFORMATION AND WARNING

MISSION AREA



Description

Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard and, as appropriate, the actions being taken and the assistance being made available.

1. Reach all populations within the community with effective actionable recovery-related public information messaging and communications that are accessible to people with disabilities and people with limited English proficiency; protect the health and safety of the affected population; help manage expectations; and ensure stakeholders have a clear understanding of available assistance and their roles and responsibilities.
2. Support affected populations and stakeholders with a system that provides appropriate, current information about any continued assistance, steady state resources for long-term impacts, and monitoring programs in an effective and accessible manner.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
AWR-209: Dealing with the Media: A Short Course for Rural First Responders	Mobile/Non-Resident	6 Hours
E0105: Public Information and Warning	Mobile/Non-Resident, Residential	16 Hours
E0388: Advanced Public Information Officer	Mobile/Non-Resident, Residential	40 Hours
G0194.4: Preparing for Post-Disaster Responsibilities	Indirect	8 Hours
G0289: Public Information Officer Awareness Training	Indirect	7 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Distribute information about available recovery-based assistance to (#) residents, including those with access or functional needs and people with limited English proficiency, within (#) hours of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Electronic Boards, Arrow Boards	Resource Typing Definition	Public Works

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Disaster Recovery Framework at <https://www.fema.gov/national-disaster-recovery-framework-0>.

- ▶ Agency/office responsible for emergency alerts— Public communication tools are used to disseminate information about serious emergencies. These include the Emergency Alert System, Wireless Emergency Alerts, the Integrated Public Alert & Warning System, and others.
- ▶ Local law enforcement and public safety offices— Valuable information and data, specialized resources, threat assessments, and subject matter experts.
- ▶ Voluntary Organizations Active in Disaster— Whole community, nongovernmental, and faith based partners (American Red Cross, Salvation Army, and other national or local support organizations).

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Community Recovery Management Toolkit: <https://www.fema.gov/national-disaster-recovery-framework/community-recovery-management-toolkit>
- ▶ FEMA Integrated Public Alert & Warning System: www.fema.gov/integrated-public-alert-warning-system
- ▶ National Voluntary Organizations Active in Disaster: www.nvoad.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



OPERATIONAL COORDINATION

MISSION AREA



Description

Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of Core Capabilities.

1. Establish tiered, integrated leadership and inclusive coordinating organizations that operate with a unity of effort and are supported by sufficient assessment and analysis to provide defined structure and decision-making processes for recovery activities.
2. Define the path and timeline for recovery leadership to achieve the jurisdiction’s objectives that effectively coordinates and uses appropriate local, state, tribal, territorial, insular area, and Federal assistance, as well as nongovernmental and private sector resources. This plan is to be implemented within the established timeline.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0209: State Recovery Planning and Coordination	Mobile/Non-Resident/ Residential	28 Hours
E0210: Recovery from Disaster: The Local Community Role	Residential	28 Hours
E0376: State Public Assistance Operations	Residential	24 Hours
IS-2900: National Disaster Recovery Framework Overview	Online	2 Hours
L0089: National Disaster Recovery Framework: Leadership Workshop	Mobile/Non-Resident	32 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Establish a process for acquiring funding and assistance from Federal, state, and local entities, as well as nongovernmental and private sector partners, to support the recovery of (#) residents across a (#)-square-mile area within (#) days of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Incident Management Team	Resource Typing Definition	Incident Management
Liaison Officer (Type 3)	Position Qualification	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Disaster Recovery Framework at <https://www.fema.gov/national-disaster-recovery-framework-0>.

- ▶ Federal Emergency Management Agency—Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.
- ▶ State or Tribal Disaster Recovery Coordinators—Responsible for the state or tribal nation structure for managing recovery and providing support for local recovery-dedicated organizations before, during, and after disasters.
- ▶ Voluntary Organizations Active in Disaster—Whole community, nongovernmental, and faith based partners (American Red Cross, Salvation Army, and other national or local support organizations).

Additional Information

- ▶ Community Recovery Management Toolkit: www.fema.gov/national-disaster-recovery-framework/community-recovery-management-toolkit
- ▶ National Voluntary Organizations Active in Disaster: www.nvoad.org

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



INFRASTRUCTURE SYSTEMS

MISSION AREA



Description

Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and services to support a viable, resilient community.

1. Restore and sustain essential services (public and private) to maintain community functionality.
2. Develop a plan with a specified timeline for redeveloping community infrastructures to contribute to resiliency, accessibility, and sustainability.
3. Provide systems that meet the community needs while minimizing service disruption during restoration within the specified timeline in the recovery plan.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0209: State Recovery Planning and Coordination	Mobile/Non-Resident	28 Hours
IS0556: Damage Assessment for Public Works	Online/Distance Learning	3 Hours
IS0558: Public Works and Disaster Recovery	Online/Distance Learning	3 Hours
MGT-317: Disaster Management for Public Services	Mobile/Non-Resident	16 Hours
MGT-342: Strategic Overview of Disaster Management for Water and Wastewater Utilities	Mobile/Non-Resident	4 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Restore all major transportation systems, including (#) major highways, (#) rail lines, (#) airports, and (#) ports/waterways, within (#) days of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Cranes, All Terrain & Rough Terrain	Resource Typing Definition	Public Works

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Disaster Recovery Framework at <https://www.fema.gov/national-disaster-recovery-framework-0>.

- ▶ Protective Security Advisors—Regionally located Department of Homeland Security subject matter experts who engage with government and the private sector stakeholder community to protect the Nation's critical infrastructure.
- ▶ Sector Coordinating Councils—Private sector councils consisting of owners and operators of the 16 critical infrastructure sectors that interact on a wide range of sector-specific strategies, policies, activities, and issues.
- ▶ U.S. Army Corps of Engineers—Coordinating agency for the Infrastructure Systems Recovery Support Function, with the mission to efficiently restore infrastructure systems and services to support a viable, sustainable community and improve resilience to future hazards.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Community Recovery Management Toolkit: <https://www.fema.gov/national-disaster-recovery-framework/community-recovery-management-toolkit>
- ▶ Disaster Debris Recovery Database: <https://www.epa.gov/large-scale-residential-demolition/disaster-debris-recovery-database>
- ▶ National Infrastructure Protection Plan: www.dhs.gov/national-infrastructure-protection-plan



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



ECONOMIC RECOVERY

MISSION AREA



Description

Return economic and business activities (including food and agriculture) to a healthy state, and develop new business and employment opportunities that result in an economically viable community.

1. Conduct a preliminary assessment of economic issues and identify potential inhibitors to fostering stabilization of the affected communities.
2. Return affected area's economy within the specified timeframe in the recovery plan.
3. Ensure the community recovery and mitigation plan(s) incorporates economic revitalization and removes governmental inhibitors to post-disaster economic sustainability, while maintaining the civil rights of citizens.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0209: State Recovery Planning and Coordination	Mobile/Non-Resident, Residential	28 Hours
E0210: Recovery from Disaster: The Local Community Role	Residential	28 Hours
IS0394.a: Protecting Your Home or Small Business from Disaster	Online/Distance Learning	10 Hours
IS0559: Local Damage Assessment	Online/Distance Learning	2 Hours
IS0662: Improving Preparedness and Resilience through Public-Private Partnerships	Online/Distance Learning	2 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Facilitate the restoration of economic activities by completing an economic impact assessment within (#) days of an incident and develop an economic recovery timeline within (#) days of an incident to recover \$(#) in direct and \$(#) in indirect economic losses.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. Examples for this Core Capability are below, and additional resources can be found at <https://rtlt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Individual Assistance Disaster Assessment Team Leader	Resource Typing Definition	Incident Management
Incident Management Team Animal Protection	Resource Typing Definition	Animal Emergency Response

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Disaster Recovery Framework at <https://www.fema.gov/national-disaster-recovery-framework-0>.

- ▶ Local chambers of commerce, economic development districts, regional planning commissions, and similar organizations, as well as local and state businesses—Major employers and critical infrastructure owners.
- ▶ U.S. Economic Development Administration—Facilitates delivery of Federal economic development assistance to local governments for long-term community economic recovery planning, reconstruction, redevelopment, and resiliency.

Additional Information

- ▶ Community Recovery Management Toolkit: www.fema.gov/national-disaster-recovery-framework/community-recovery-management-toolkit
- ▶ Small Business Administration—Disaster Loan Assistance: <https://disasterloan.sba.gov/ela/>
- ▶ U.S. Economic Development Administration: <https://www.eda.gov/resources/>

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



HEALTH AND SOCIAL SERVICES

MISSION AREA



Description

Restore and improve health and social services capabilities and networks to promote the resilience, independence, health (including behavioral health), and well-being of the whole community.

1. Identify affected populations, groups, and key partners in short-term, intermediate, and long-term recovery.
2. Complete an assessment of community health and social service needs; prioritize these needs, including accessibility requirements, based on the whole community's input and participation in the recovery planning process; and develop a comprehensive recovery timeline.
3. Restore health care (including behavioral health), public health, and social services functions.
4. Restore and improve the resilience and sustainability of the health care system and social service capabilities and networks to promote the independence and well-being of community members in accordance with the specified recovery timeline.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog and <https://www.train.org/main/search?type=course>.

COURSE	DELIVERY	DURATION
E0210: Recovery from Disaster: The Local Community Role	Residential	28 Hours
E0352: Crisis Counseling Assistance and Training Program: Training State Trainers	Residential	24 Hours
G0489: Management of Spontaneous Volunteers in Disasters	Indirect	7 Hours
Mapping and Tracking Vulnerable Populations Using Geospatial Technologies	Web-based Training— Self-study	1 Hour
MGT-341: Disaster Preparedness for Hospitals and Healthcare Organizations Within the Community Infrastructure	Mobile/Non-Resident	16 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Establish temporary medical, public health, behavioral health, and social service functions for (#) residents over a (#)-square-mile area for (#) days of an incident until permanent services are restored.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rslt.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Behavioral Health Specialist, Licensed	Position Qualification	Medical and Public Health

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Disaster Recovery Framework at <https://www.fema.gov/national-disaster-recovery-framework-0>.

- ▶ Public and private health and medical providers— Major hospitals, mental Health Counselors, trauma facilities, medical waste removal services, and fatality management services.
- ▶ U.S. Health and Human Services (HHS), Office of Human Services Emergency Preparedness and Response—Promotes resilience for individuals, families, and communities impacted by disasters by providing expertise in human services policy, planning, operations, and partnerships.
- ▶ Voluntary Organizations Active in Disaster— Whole community, nongovernmental, and faith based partners (American Red Cross, Salvation Army, and other national or local support organizations).

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ American Academy of Pediatrics—Children in Disasters: www.aap.org
- ▶ Community Recovery Management Toolkit: www.fema.gov/national-disaster-recovery-framework/community-recovery-management-toolkit
- ▶ HHS, Office of Human Services Emergency Preparedness and Response: www.acf.hhs.gov/ohsepr



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.

BUILD AND SUSTAIN THE CORE CAPABILITY



HOUSING

MISSION AREA



Description

Implement housing solutions that effectively support the needs of the whole community and contribute to its sustainability and resilience.

1. Assess preliminary housing impacts and needs, identify currently available options for temporary housing, and plan for permanent housing.
2. Ensure community housing recovery plans continue to address interim housing needs, assess options for permanent housing, and define a timeline for achieving a resilient, accessible, and sustainable housing market.
3. Establish a resilient and sustainable housing market that meets the needs of the community, including the need for accessible housing within the specified timeframe in the recovery plan.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
E0209: State Recovery Planning and Coordination	Mobile/Non-Resident Residential	28 Hours
E0210: Recovery from Disaster: The Local Community Role	Residential	28 Hours
E0416: Individual Assistance Housing Group Supervisor	Residential	29 Hours
G0282.2: Manufactured Homes and the National Flood Insurance Program	Indirect	8 Hours



FEMA

The National Preparedness Goal defines the 32 Core Capabilities and can be found at <http://www.fema.gov/national-preparedness-goal>.

BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Inspect all (#) damaged properties and issue all (#) requested building permits and all (#) contractor licenses within (#) months of an incident.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Individual Assistance Disaster Assessment Team	Resource Typing Definition	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Disaster Recovery Framework at <https://www.fema.gov/national-disaster-recovery-framework-0>.

- ▶ Local apartment, hotel, and lodging industry—Short-term housing and alternative housing solutions.
- ▶ U.S. Department of Housing and Urban Development (HUD)—Provides disaster resources and partners with state and Federal agencies to help implement disaster recovery assistance.
- ▶ Voluntary Organizations Active in Disaster—Whole community, nongovernmental, and faith based partners (American Red Cross, Salvation Army, and other national or local support organizations).

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Community Recovery Management Toolkit: www.fema.gov/national-disaster-recovery-framework/community-recovery-management-toolkit
- ▶ Disaster Debris Recovery Database: <https://www.epa.gov/large-scale-residential-demolition/disaster-debris-recovery-database>
- ▶ HUD Disaster Resources: <https://portal.hud.gov/hudportal/HUD?src=/info/disasterresources>
- ▶ National Voluntary Organizations Active in Disaster: www.nvoad.org
- ▶ Small Business Administration: <https://www.sba.gov/loans-grants/see-what-sba-offers/sba-loan-programs/disaster-loans>



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.



NATURAL AND CULTURAL RESOURCES

MISSION AREA



Description

Protect natural and cultural resources and historic properties through appropriate planning, mitigation, response, and recovery actions to preserve, conserve, rehabilitate, and restore them consistent with post-disaster community priorities and best practices and in compliance with applicable environmental and historic preservation laws and Executive orders.

1. Implement measures to protect and stabilize records and culturally significant documents, objects, and structures.
2. Mitigate the impacts to and stabilize the natural and cultural resources, and conduct a preliminary assessment of the impacts that identifies protections that need to be in place during stabilization through recovery.
3. Complete an assessment of affected natural and cultural resources, and develop a timeline for addressing these impacts in a sustainable and resilient manner.
4. Preserve natural and cultural resources as part of an overall community recovery that is achieved through the coordinated efforts of natural and cultural resource experts and the recovery team in accordance with the specified timeline in the recovery plan.

Training

Build or sustain this Core Capability with the example trainings below. Additional trainings for this Core Capability can be found at www.firstrespondertraining.gov/frt/npccatalog.

COURSE	DELIVERY	DURATION
IS-215: Unified Federal Review Advisor Training: An Overview of the UFR Process	Online/Distance Learning	3 Hours
E0210: Recovery from Disaster: The Local Community Role	Residential	28 Hours
E0727: Executive Orders 11988 and 11990: Floodplain Management and Wetlands Protection	Mobile/Non-Resident, Residential	21 Hours
MGT-449: Community Based Planning for All-Hazards Threats in Tribal Communities	Mobile/Non-Resident	12 Hours



BUILD AND SUSTAIN THE CORE CAPABILITY

Example Capability Targets

The example capability targets are an optional resource that jurisdictions can use to complete their Threat and Hazard Identification and Risk Assessments. An example for this Core Capability is below, and additional example capability targets can be requested by emailing FEMA-SPR@fema.dhs.gov.

Protect and reduce impacts to (#) cultural resources within (#) months of an incident, in compliance with appropriate historical preservation laws.

Resource Types

The Resource Typing Library Tool is a searchable database of national resource typing definitions and position qualifications. An example for this Core Capability is below, and additional resources can be found at <https://rtl.preptoolkit.fema.gov>.

NAME	TYPE	CATEGORY
Public Assistance Coordinator	Resource Typing Definition	Incident Management

Partners

Information and resources necessary to deliver capabilities are often owned by other organizations. Example partners for this Core Capability are below, and additional information can be found in the National Disaster Recovery Framework at <https://www.fema.gov/national-disaster-recovery-framework-0>.

- ▶ Department of the Interior, Office of Environmental Policy and Compliance—The coordinating agency for the Natural and Cultural Resources Recovery Support Function that supports the protection of natural and cultural resources and historic properties through appropriate response and recovery actions in compliance with applicable laws.
- ▶ National Alliance of Preservation Commissions— Provides technical support and manages an information network to help local commissions accomplish their preservation objectives.
- ▶ State Historic Preservation Officers—Appointed officials in each of 56 states, territories, and the District of Columbia responsible for historic preservation by Section 101b of the National Historic Preservation Act of 1966.

Validating

Exercises and real-world events validate capabilities and are opportunities to identify areas of success or needs for improvement. Specific tools to validate your capabilities are described below:

- ▶ **Homeland Security Exercise and Evaluation Program:** Consists of fundamental principles that frame a common approach to exercises. <https://preptoolkit.fema.gov/web/hseep-resources>
- ▶ **National Exercise Program:** The principal mechanism for validating the Core Capabilities. Jurisdictions can receive technical assistance and support from subject matter experts. www.fema.gov/national-exercise-program
- ▶ **Homeland Security Digital Library:** A collection of documents related to homeland security policy, strategy, and organizational management. www.hsdl.org

Additional Information

- ▶ Advisory Council on Historic Preservation: <http://www.achp.gov/>
- ▶ Department of the Interior, Protection of Natural and Cultural Resources and Historic Properties: <https://www.doi.gov/protectNCH>
- ▶ Heritage Emergency National Task Force: <https://culturalrescue.si.edu/resources/heritage-emergency-national-task-force/>



FEMA

For more Core Capability Development Sheets, visit www.fema.gov/fema-technical-assistance-program.